



The Anatomy of Major Projects: A Study of the Reality of Project Management

By Peter Morris, George H. Hough

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This important book offers a sophisticated, senior-management view of the management of major projects. Presents, for the first time, critical analysis of eight important, large-scale UK and European undertakings, including the cases of Giotto, PAYE, and Heysham II. Focus is on industrial management, with extensive discussion of the management of technology, policy, and multi-organizations. Chapters cover the management of construction, mechanical engineering, information technology, and aerospace projects. Also discussed are aspects concerning government, project personnel, community impact, and the subtle issues of risk and contracting strategy.

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